

P

Purpose: **To provide the “How to” for Smart Start**

A

Agenda:

Time	Topic	Presenter
11:57 AM - 12 Noon	Music	
12 Noon – 12:05	Welcome	BRTI
12:05 – 12:15	Icebreaker / Pager Overview	Dr. Barbara McKinney
12:15 – 12:20	LARC Scorecard	Ms Fortunate Maketo
12:20-12:35	Baseline Data	Mr. Japhet Mabuku
12:35-12:40	VIDEO: What LARC Means to Me	Ms Jacky Samushonga
12:40 – 12:45	VIDEO: Smart Start	Dr. Barbara McKinney
12:45 – 1:30	Smart Start Readiness - Panel	LARC Experienced Coaches
1:30 – 1:45	Q & A - Panel	LARC Experienced Coaches
1:45 – 2:00	Looking Ahead	Dr. Barbara McKinney

G

Ground Rules:

Begin & end on time, Respect for all persons & all thoughts, Encourage engagement & participation, Keep audio on mute unless speaking / Raise hand to share or put question in chat box

E

Expected Outcomes:

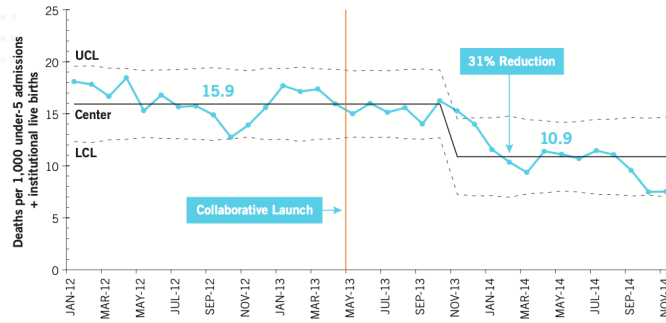
Each Coach will lead a Smart Start & produce assigned deliverables by Mar 10

R

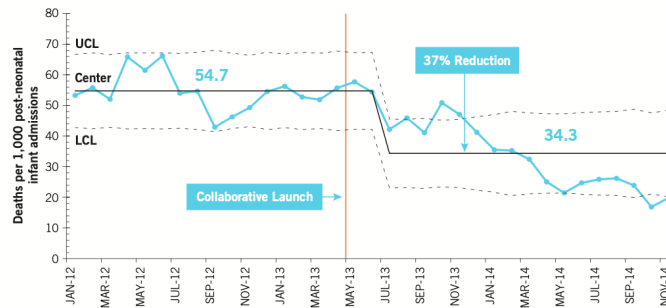


Begin with
the End in
Mind

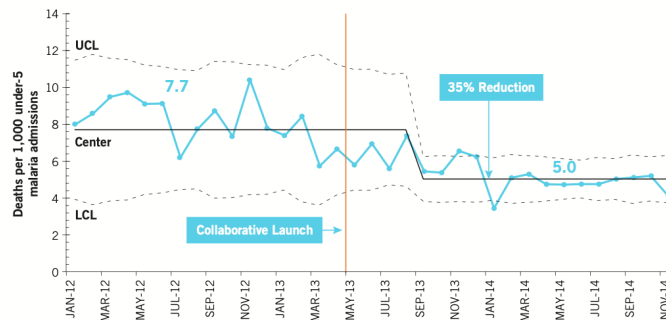
Under-5 Mortality Rate in 134 Hospitals across Seven Regions



Post-Neonatal Infant (1 to 11 Months) Mortality Rate in 134 Hospitals across Seven Regions



Under-5 Malaria Case Fatality Rate in 134 Hospitals across Seven Regions



Institute for Healthcare Improvement

Lessons Learned from Ghana's *Project Fives Alive!*

A practical guide for designing and executing large-scale improvement initiatives

Project Fives Alive!
A Partnership of the National Children's Health Service (NCHS)

Introduction
Project Design
Relationships
Leadership
Human Resources
Quality Capability
Measurement
Communication

Measurable Results



toll·gate

/ˈtɒlˌɡeɪt/

noun

plural noun: **toll gates**

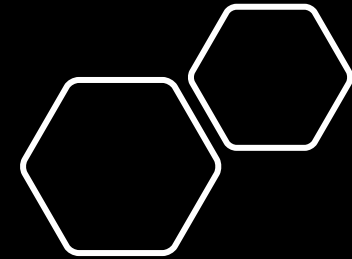
a barrier across a road where drivers or pedestrians must pay to go further.

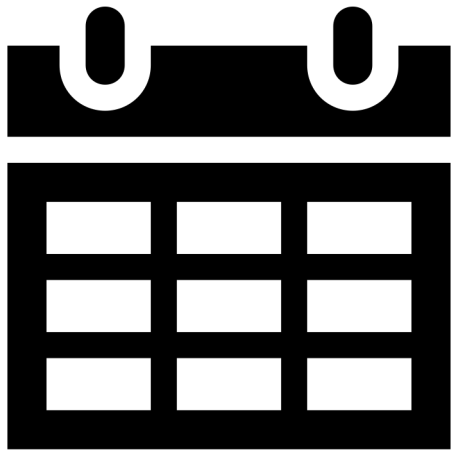


The Six Sigma DMAIC problem solving methodology is accomplished in five phases, or steps: **Define, Measure, Analyze, Improve and Control**. Between each phase or step many companies employ a "tollgate" to control the process. Only when the person leading the project confirms **that the team has successfully completed the previous phase may they pass the tollgate and move to the next phase.**

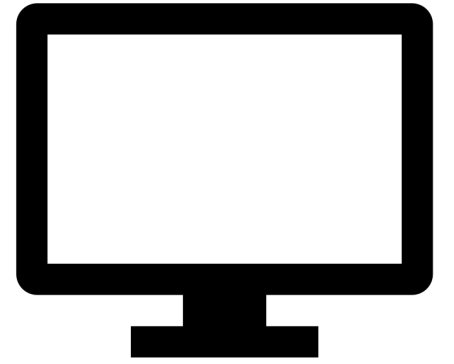
Date	Topic	Pre-Work* – Due 1 day prior to Session	Deliverables - Due 3 days prior to Session
Week 1 18 FEB	Orientation	IHI Courses LARC Videos* INTRODUCTION	IHI Certificates
Week 3 02 MAR	Setting up your project for success: Smart Start	LARC Videos* DEFINE – All except VOC & Change Management	Baseline Data
Week 5 16 MAR	Define	LARC Videos* DEFINE – VOC & Change Management PROJECT MANAGEMENT (all)	Project Outline Problem Statement, Aim Statement, & Team Formation Elevator Speech Stakeholder Analysis Smart Start Outputs Process Map & Table I/E Grid Just Do Its
Week 7 30 MAR	Measure /Analyze	LARC Videos* MEASURE (All) ANALYZE (All)	VOC
Week 9 13 APR	Improve / Control	LARC Videos* IMPROVE (Remainder) CONTROL (All)	Data Collection Plan Baseline Data → Run Chart Fishbone / 5 Whys
Week 12 4 MAY	Project Presentations		> 2 Tests of Change (PDSAs) Lean – 5S
Week 13 11 MAY	Project Presentations		> 2 Tests of Change (PDSAs) Standard Work – (SOP) Future State Map
Week 15 18 MAY	Final Project Report Out		Control Plan Final Project Report

*LARC Videos with Quizzes – 30-45 minutes pre-work per session





Deliverables Due Date:
March 10



Coming to a Screen Near
You

Webinar: March 16

Begin with the
End in Mind →
Deliverables



Process Map



Process Table



Impact Effort Grid

Future Projects
Just Do Its



Project Outline

Problem Statement
Aim Statement



Elevator Speech

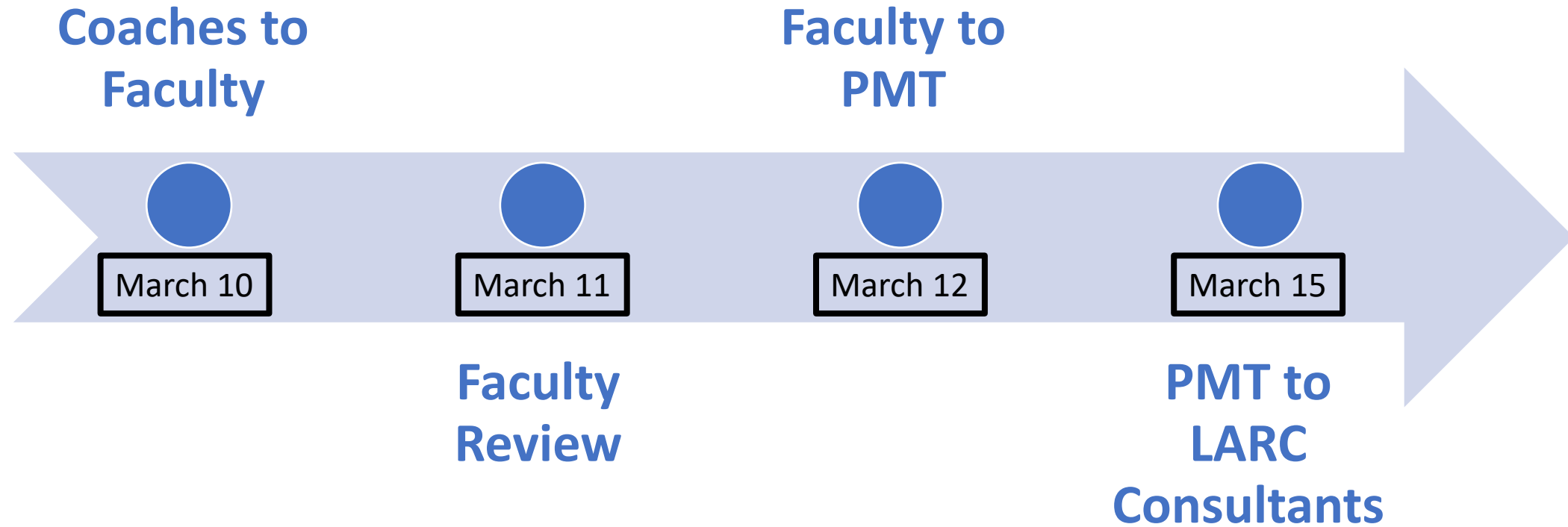


Team Formation



Stakeholder Analysis

Deliverable Timeline

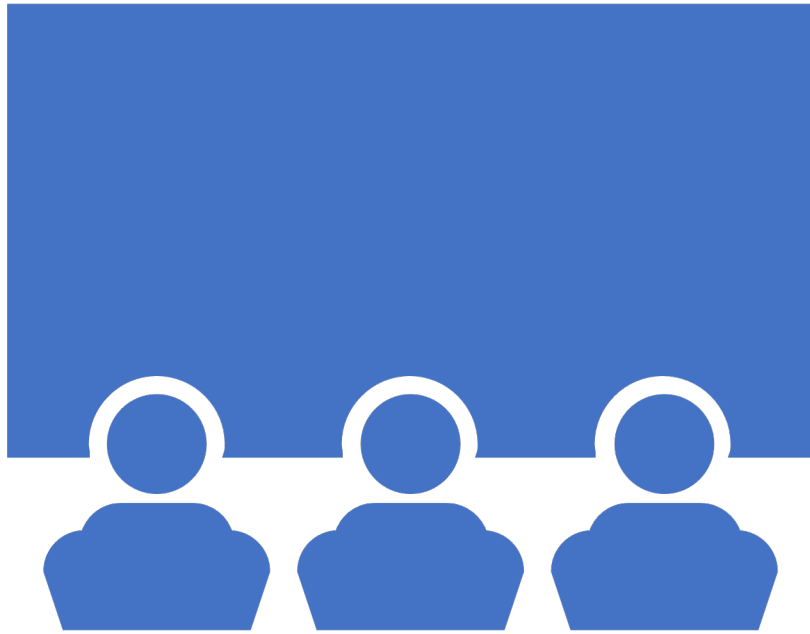


LARC Scorecard





Baseline Data



At the Movies –
Smart Start

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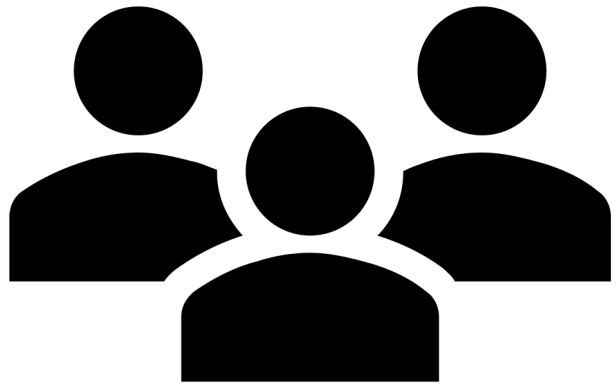
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Expected Outcomes:

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LARC Coaches Panel

Jacky Samushonga - ZiMTTECH

Fizhani Nehwati - OPHID

Samuel Chisango - PSI



Looking
Ahead

Begin with the
End in Mind →
Deliverables



Process Map



Process Table



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Just Do Its



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Team Formation



Stakeholder Analysis

Site:

Coach:

Team Members:

Sample Process Table

Process Step	What Happens?	Who is responsible?	Duration	Forms/logs	Opportunity for Improvement
1. Identify patients who meet criteria for targeted VL testing	All patients who have been on ARV for 6 month	Nurse	minutes		How do you identify those who meet criteria? A flagging system to remind
1. Order VL test	Complete lab requisition form, send patients to the lab	Nurse	Minutes to days	Lab requisition form	Incomplete lab req form; assure 2 IDs available for each patient
1. Collect sample from patient (WB)	Collection of whole blood in EDTA tubes via venipuncture; create label, date/time/initial, complete lab req form and NST logbook	Phlebotomist	5-30 minutes	Lab req form, NST logbook	Expand time window for VL blood draw
1. Store samples at room temperature until courier pick-up		Phlebotomist	Minutes – 3 hours		Sample processing, centrifuge samples at mini-lab, storage issues
1. Package samples for transport	Put tubes in racks	Phlebotomist			Create VL sent list with 2 patient IDs for tracking purpose
1. Pick up and transport samples	Package samples in secondary and tertiary materials including lab req forms; complete specimen delivery checklist;	Phlebotomist driver	10-15 minutes	Specimen delivery checklist	Update specimen delivery checklist with VL (will that be sufficient?)
1. Receive samples in lab	Enter specimen information into LIS; inspect/reject samples; refrigerate samples	Lab sample receptionist/phlebotomist	1-3 hours		
1. Analyze the samples	Perform daily maintenance, Process/Load samples into instrument, etc.	Molecular lab technician	5 hours – 3 weeks		Reduce sample rejection rate due to insufficient volume, WB (vs plasma), dedicated VL req form to speed up sample log-in; clinic vs lab sample ID
1. Review/validate test results		Molecular lab technologist	1 day		High VL results flagged by LIS
1. Print results	Instrument automatically prints out results that have been approved	Molecular lab technologist	minutes	VL result report (does the lab req form go back as well?)	Multiple copies are printed by driver
1. Sort result printouts by facility	Separate printed results by facility; put them in facility envelopes	Data clerk	1 day		
1. Deliver the printouts to pigeon holes		Data clerk	1 day		

IMPACT

Major Improvement

Minor Improvement

Just Do It

Do 3rd – Detailed Planning (Projects)

I/E Grid

Just Do It 2nd if Impactful

Maybe Someday

Easy

EFFORT

Difficult



Clinic Aim Statements

Specimens Received by Lab per week

Increase proportion of Eligible Patients with a Viral Load sample received by lab from _____ to 80% by 18th May 2021.

- *Numerator = # of Viral Load Samples Delivered to Testing Lab*
- *Denominator = # of Patients Eligible for a Viral Load Test*



Lab Aim Statements

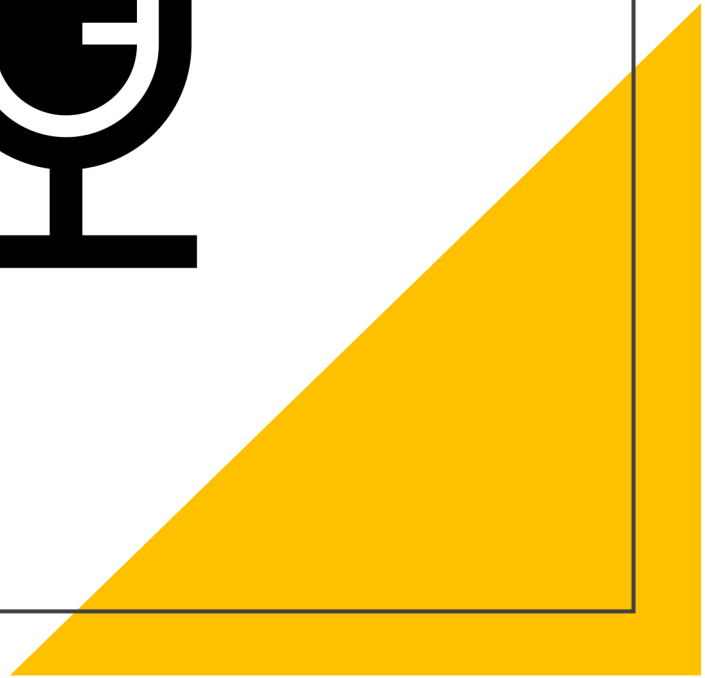
District Hub

Aim -Increase proportion of viral load samples that reach targeted pre-analytic time (*time from VL sample received at the district lab to time submitted to testing lab*) from _____ to **95%** by 18th May 2021.

Testing Lab

Aim -Increase proportion of viral load samples that reach targeted* turnaround times (*time from sample collection to time results received by clinic*) from _____ to **95%** by 18th May 2021.

End
Recording



Thank You

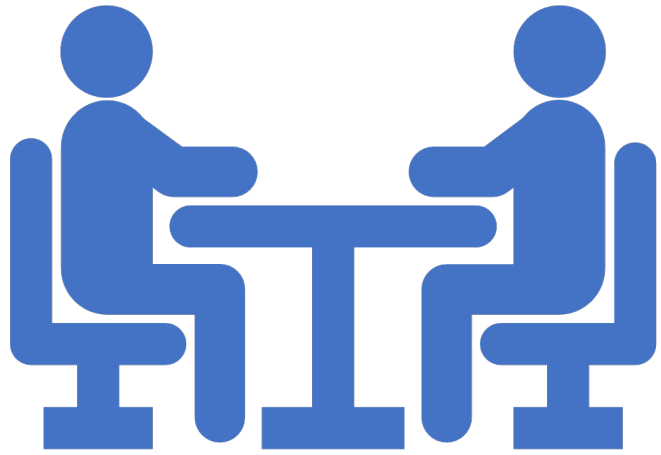
Please take the poll!



A pair of black-rimmed glasses is resting on a stack of books and papers. The glasses are positioned in the upper center of the frame, with their lenses reflecting light. The background is a blurred stack of books and papers, suggesting a study or office environment. The text is overlaid on the lower half of the image.

Faculty Debrief

**All Faculty – Please stay by Immediately following
the meeting to debrief**



Faculty Debrief

Faculty Stay by to Debrief

- What we liked?
- What we could do better?
- Review Chat